LETTER OF RATIFICATION

This thesis entitled "The Impact of the *Pertukaran Mahasiswa Merdeka (PMM)*Program on English Department Students' Academic Performance" by Zahra Syifaun Nisa, students' number A1B220074 has been defended in front of the board examiners on January 2024 and was declared acceptable

The board of examiners

 Dr. Masbirorotni, S.Pd, M.Sc. Ed. NIP. 198201052006042001 (Chair Person)

 Dr. Mukhlash Abrar, S.S., M.Hum. NIP. 198403142008121001 (Secretary) 2

Jambi, January 2024

Ratified by

The Head of English Study Program

Dedy Kurniawan, S.S, M.A.

NIP. 198004072006041001